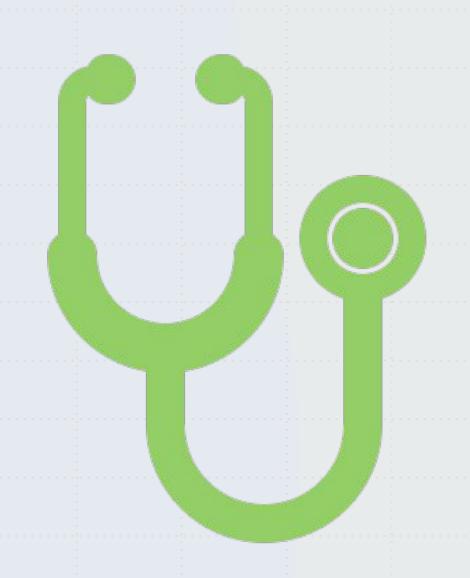
# Creating Value, Trust and Quality through Structured Treatment Protocols

Presented by:

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# What are the benefits of developing and implementing treatment protocols?

- More comprehensive care
- Increased patient compliance and improved outcome
- Increased staff involvement allowing doctors to move through the day more efficiently
- Increased referrals (happier patients that improve in less time)
- Increased revenue (PVV)

A lack of structured protocols and systems eventually leads to practice wide problems



### It is best to begin with your most commonly treated conditions

Plantar Fasciitis

Ingrown Toenails

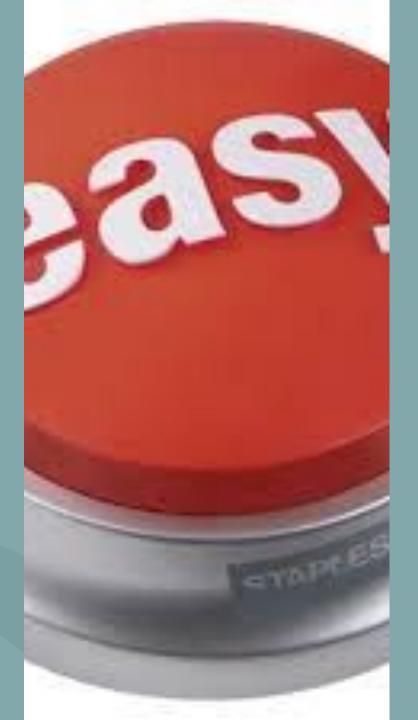
Fungal Infections of the nails and skin

Injuries/Sprains/Strains/Fractures

Warts

Biomechanical Deficiencies/Flat feet

\*\*Each protocol should have initial and subsequent visit plans with options – condition worse, better, unchanged\*\*



### Treatment Protocols should. . .

Be written in layman's terms (for staff members as they are the bridge between patient and doctor)

Include every part of the encounter (evaluation, treatment, care plan and follow-up visit time frame)

Include a variety of in-office dispensed products and ancillary services

Allow staff members to gain a better understanding of common conditions and the science behind treatment options

Do the comments in your scheduler match the actual reason for visit?

All staff members who schedule appointments should be trained to record pertinent details/comments in the scheduler.

Example: NP, R heel pain x 6 months, has old orthotics/will bring, Cigna, PCP: Dr. Perry, Insurance ID # IC

\*If reception staff does not have a clear understanding of commonly treated conditions and your specific treatment plans, your schedule will reflect it.

### These details help to expedite your pre-clinic huddles



It is imperative to have a "game plan" for each clinic day



"Going with the flow" doesn't work (especially now)



Doctors and Staff should "play" like a well practiced TEAM

Triage is the first step to improving office flow and carrying out structured treatment protocols



### Urgent Non-Urgent Emergent

\*Practice Impact\*



It is so important to understand the difference in these types of calls in terms of medical necessity both also practice impact



Doctors should take the time to differentiate and train staff, but many do not.



Here we will give examples and explanations of many common scenarios (think about where and when these patients/conditions would be scheduled in your practice)

### Diabetic patient with red, hot, swollen foot



Factory worker jumped out of the back of his truck this morning and heard a "crack." His heel is extremely painful since. Bruising is visible and increasing.



Four-year-old referred by pediatrician for gait analysis. Toes seem to go out when walking and she trips all the time.



# Newly diagnosed diabetic was referred by PCP for foot check up, dry skin and brittle nails



Teenage boy with painful, draining, ingrown toenail – just showed his mother today after it worsened to the point of being unable to wear closed shoes



Heel pain for the past 8 months. The pain increased slightly over time and now is so "annoying" that the patient wants to come in today



Borderline diabetic patient famous for "I think I may have an ingrown." Usually right around the time of leaving for a cruise/vacation or extended visit with family



Patient last seen 4 years ago with history of heel/arch pain, thinks orthotics are starting to wear and causing discomfort when running



Non- compliant diabetic that has "no-showed" for his last three appointments, calls to say that the sore on his foot is now larger and draining more.



A neurologist in the same building as your office, calls to schedule an appointment for a patient with severe neuropathy, balance issues and elongated toenails



If reception staff understands proper triage technique as well as what it involved in the treatment of common conditions;

• They can accommodate patients with emergent or urgent issues as well as those who fall into the practice impact category without ensuing mayhem.



The next step that allows doctors to "do their job" entails thorough training on patient evaluations

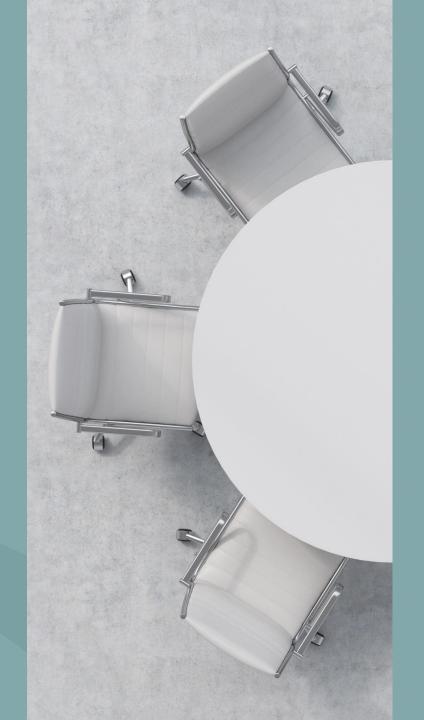


Review this with every member of your team and be amazed at the improvement in quality of triage/scheduling and evaluations.

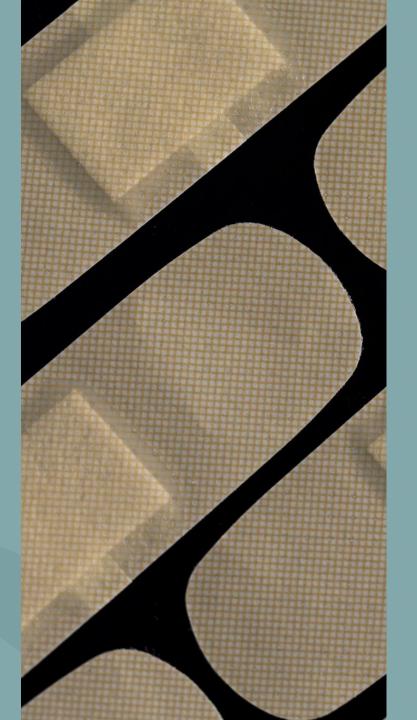
\*Role playing is essential in this process (be a difficult patient)

### Responsibilities of Well-Trained Staff:

- To find out the true reason for the visit (refocus the "squirrel patients")
- The most pressing issue(s) if there are multiple
- The history of the problem
- The previous methods of treatment
- The severity of the problem
- To weed out all the completely unrelated "stuff" that patients tell us



Initial visit evaluation training is not enough!



# Here is an example...

- Follow up heel pain (it is noted that a cortisone injection was performed at initial visit)
- Assistant documents "Patient
   presents two weeks after having a
   cortisone injection in his left heel.
   He states that he followed the
   stretching and icing instructions but
   does not feel any better."

## Doctor Enters the Treatment Room

Doctor questions the patient about his lack of improvement. He asks and the patient replies:



Did you feel any relief after the injection?



"Sure, for the first 5 days, but then the pain came back."



"No, I stopped after the first two days, was supposed to continue?"



Are you continuing to ice and stretch daily?

### A BIG difference

After asking these two questions, the doctor was able to change the subjective portion of the chart note to read:

"Patient presents two weeks after receiving a cortisone injection in his left heel. He states that he did feel relief for 5 days and then the pain returned. He also states that he followed the stretching and icing instructions for 2 days and then stopped.



## The Doctor was frustrated

- However, this was not the fault of the assistant
- She was new to the practice and only instructed to read the plan of the last chart note and ask "Are you feeling better since the injection, and did you follow the stretching and icing instructions?
- The doctor never explained how a more thorough evaluation would help him to further develop his treatment plan.

### No Matter what the Reason for visit

### Keep

Keep lines of communication open with your staff when it comes to setting and meeting expectations.

#### Like

Just like they shouldn't expect you (the doctor) to have ESP, you shouldn't expect staff members to read your mind!

### Remember

Remember, you went to Podiatry School. . . They did not.

Now let's review an actual treatment protocol together (heel pain initial visit; classic presention)

REMEMBER TO BE AS DETAILED AS POSSIBLE (YOU WILL SEE WHAT I MEAN)

Start with description of condition and evaluation questions (NLDOCAT and then specific to condition)

### Example of Evaluation Add-ons for specific conditions such as heel pain/plantar fasciitis

- Where is the pain (ask patient to point to where the pain is located and if it radiates)?
- How long ago did you notice this pain (days, weeks, months, longer)?
- Describe the pain (aching, burning, throbbing, stabbing, sharp, dull, constant, intermittent)
- Can you recall an injury or change in routine that may have caused this pain (trauma, increased or more strenuous exercise, different or new shoes, etc.)?
- Is your pain at its worst in the morning (upon your first steps) or upon standing after you have been sitting or driving for an extended period?
- What have you tried at home to relieve the pain (icing, stretching, rest, OTC pain relievers or anti-inflammatories)?
- Do you wear or have you ever worn any type of insert in your shoe? Yes/No
- Do not use verbiage like "orthotics" on the first visit, most patients do not know what an orthotic device is or what it does
- Have you ever experienced a similar condition in the past?

okay, here we go.



#### Heel Pain/Plantar Fasciitis Protocol (Initial Visit)

#### **Description of Condition:**

The plantar fascia is a ligament that attaches and originates at the insertion of the heel bone (calcaneus) and travels along the bottom (or plantar surface) of the foot towards the toes. When that ligament becomes inflamed and tight, the condition resulting is called "Plantar Fasciitis" or more simply "heel pain." This is one of the most commonly treated conditions in our practice. There are various causes and a careful evaluation will allow us to suggest the best treatment options to help our patients feel better as quickly as possible.

#### **Evaluation Questions:**

- ☐ On a scale of 1-10 (10 being the worst), how would you rate your pain?
- Describe the pain (aching, burning, throbbing, stabbing, sharp, dull, constant, intermittent)
- □ Aggravating/relieving factors of the pain?
- Please point to the area that is the most painful and, if it radiates, the direction in which the pain travels (from heel-arch or vice versa)
- □ How long has the pain been present? Days, weeks, months, longer?
- ☐ Have you tried anything at home to get relief (icing, stretching, shoe insert, prescription or OTC anti-inflammatories or pain relievers, changing shoes)?

	Have you ever experienced a similar condition in the past?
	o If yes, what was the method of treatment?
	Do you wear or have you ever worn any type of insert in your shoe (store bought/OTC or
	custom)?
	Do you have significant pain either when you first step out of bed in the morning or after
	you have been sitting for an extended period and get up?
	Can you recall an injury or change in routine that may have caused this pain (trauma,
	increased or more strenuous exercise, different or new shoes, etc.)?
	<ul> <li>Verify if there is a history of any past trauma or surgery</li> </ul>
	<ul> <li>e.g. knee, hip, back, or ankle/foot surgery</li> </ul>
	<ul> <li>Any history of arthritic condition?</li> </ul>
	Are you currently involved with any sports or an athletic activity?
	<ul> <li>Describe, running, playing tennis, basketball, etc.</li> </ul>
	<ul> <li>If the patient has stopped, question when and was it due to pain</li> </ul>
	Do you have any knee, hip or back pain?
Co	ondition specific and treatment option pamphlets/handouts are prepared by staff/DPM
im	mediately following evaluation
Th	nese may include:
	Plantar fasciitis
	Stretching Techniques
	Proper shoe gear
	Custom Orthotics

Then include the actions post evaluation and who is performing them (DPM or MA)

#### **Actions Post-Evaluation:**

- ☐ Take a picture of patient from behind capturing the leg down \*\*including the knee if possible MA (to be taken prior to doctor entering room)
  - o \*\*This helps to demonstrate the pronated, supinated or neutral position of the feet
- ☐ Evaluation of foot structure and mechanics **DPM**
- □ X-rays to check for bone spur or stress fracture MA
  - \*\*Views of both feet (symptomatic and asymptomatic) may be taken if physical deformity is present on the asymptomatic foot or if patient states history of pain (or similar condition in the past); B/L x-rays taken to assess symmetry however may be deemed as "screening" and payment may be denied
- □ Foot x-rays 2 views
  - \*\*To include: AP (anterior-posterior) and lateral/medial oblique
- □ Calcaneal x-rays 2 views
  - \*\*To include: Lateral and AP
    - \*\*Inform patient that the evidence of a heel spur does not necessarily coincide with their current pain
- Write order for MRI or other diagnostic exam if condition is severe or injury has been reported **DPM**
  - \*\* Prior Authorization is often required for diagnostic imaging and must be obtained prior to scheduling\*\*
- ☐ Review condition, possible causes, and at-home treatment: **DPM** 
  - No barefoot walking
  - Stretching (using Thera band Foot Roller and/or band, toes to nose, stand on toes and wall push up)
  - □ Icing
  - Not working through pain upon exercise, curbing physical activity
  - □ Proper footwear/orthotics (medical grade as stand-alone or as intro to custom)

And now treatment recommendations/options (including staff role in dispensing and instructing) as well as compliance requirements and cash pay notations)

#### Treatment Options (dispensing)

- Discussion of Pulse Wave Therapy (package includes 4 treatments and CBD muscle rub; 5<sup>th</sup> treatment if necessary is no charge)
   SP MA
- Dispense CBD Muscle Rub SP MA
- □ Dispense gel heel lifts SP MA
- □ Prescribe topical compounded medication\*\* at DPM discretion
- □ Dispense Theraband Foot Roller/Band SP MA
- □ Dispense Medical grade orthotics as transition to custom devices SP MA
- ☐ Give verbal break in instructions: MA
  - Wearing devices 1-2 hours per day initially and increasing wear time gradually until comfort is achieved
  - Remind patient that some fatigue or achiness of the feet or legs is common while the body adjusts to the devices
- □ Scan for custom orthotics if patient is amendable MA
- □ Discuss the process of scanning for custom orthotics at the next visit MA
- Dispense alternate type of support sleeve (example: Reparel sleeve) with instruction for application, use and care \*\* SP MA
- Apply removable Strapping (with 3" Elastoplast and 1/8" felt arch) to take tension off the plantar fascia, if no Air Heel type support is dispensed (Billable 29540) MA
- Dispense Dorsal Nightsplint if significant a.m. pain or pain upon standing is reported by patient
   L4397 or L4396 (depending on payer) C MA
  - \*\* Upon application of Nightsplint, explain to the patient that the purpose of the device is to keep the foot and leg in a slightly dorsiflexed position.
- Dispense CAM walker if pain level is intense or stress fracture is suspected C MA
  - o L4361 (pneumatic walker; dispense when swelling is evident)
  - o L4387 (non-pneumatic walker; for stabilization and offloading; no swelling)
- □ Apply soft cast if pain is significant (ranging from 6-10 on the pain scale)\*\* at **DPM discretion**
- ☐ Rx for NSAID (if no allergies or contraindications)
  - ☐ In some cases, also Rx for tapered steroid (Medrol dose pack)
- Medially performed intra fascial injection (cortisone) if pain is greater than 6 on pain scale (or at DPM discretion)

#### Use universal abbreviations and have a key to describe

- SP Any costs involved will be discussed with patient prior to dispensing (or ever placing a device in a patient's shoe or on their bare foot). All cash products are to be recorded and paid for at time of check out.
- C DME items (billable items) are dispensed in treatment room and recorded immediately for proper billing. DME acknowledgement (receipt is signed by patient and copied for chart. Patient receives original receipt and is offered 30 Supplier Standards form).

Determine who is responsible for this document and \*Treat every patient like a Medicare patient (it makes life easier)

#### Proof of Denvery/Patient Acknowledgement {Practice Name Here}

Dispensing Date:	
Patient Name:	DOB:
Patient Address:	
new and not of substandard quality, and that I may be nsurance. I have been offered and or received a copy resolution policy, and proper use and care of these pro- rorduct may help my condition, and I agree to use it a checked for any problems possibly related to the use of questions.  Warranty Information:  (Practice Name) will repair or nsurance-covered equipment that is under warranty.	y private health insurance may be billed for this product(s) which a responsible for all or a portion of the charge not covered by of and understand the DMEPOS Supplier Standards, complaint oducts. I acknowledge that there is no guarantee that the use of this as prescribed and explained in detail. I will have my feet and legs of these supplies and will call if I encounter any problems or have replace, free of charge, Medicare, Medicaid or private health In addition, an owner's manual with warranty information will be pment where this manual is available. I have been instructed and we received.
Device(s) or Product(s) Received (and units/R/L/BL)	
Custom Molded Orthotics	Custom Molded AFO
CAM Walker	Night Splint
Ankle Brace	Post Op Shoe
Ankle Sleeve	Wound dressingunits
Collagen Powdergrams	Wound Care Brand
Serial/Lot Number:	Other
Therapeutic Shoes (extra-depth) Make	Model Size/Width
atient/Guardian Signature	
Witness	_
Physician/Prescriber Name	
Physician Address:	
	NPI#:

### Yes, you just have to offer (and they probably won't want it). . . Post this is plain sight

#### **CMS Medicare DMEPOS 30 Supplier Standards**

- 1 A supplier must be in compliance with all applicable Federal and State licensure and regulatory requirements and cannot contract with an individual or entity to provide licensed services.
- 2 A supplier must provide complete and accurate information on the DMEPOS supplier application. Any changes to this information must be reported to the National Supplier Clearinghouse within 30 days.
- An authorized individual (one whose signature is binding) must sign the application for billing privileges.
- 4 A supplier must fill orders from its own inventory, or must contract with other companies for the purchase of items necessary to fill the order. A supplier may not contract with any entity that is currently excluded from the Medicare program, any State health care programs, or from any other Federal procurement or non-procurement programs.
- 5 A supplier must advise beneficiaries that they may rent or purchase inexpensive or routinely purchased durable medical equipment, and of the purchase option for capped rental equipment.
- 6 A supplier must notify beneficiaries of warranty coverage and honor all warranties under applicable State law, and repair or replace free of charge Medicare-covered items that are under warranty.
- 7 A supplier must maintain a physical facility on an appropriate site. This standard requires that the location is accessible to the public and staffed during posted hours of business. The location must be at least 200 square feet and contain space for storing records.
- 8 A supplier must permit CMS or its agents to conduct on-site inspections to ascertain the supplier's compliance with these standards. The supplier location must be accessible to beneficiaries during reasonable business hours, and must maintain a visible sign and posted hours of operation.
- 9 A supplier must maintain a primary business telephone listed under the name of the business in a local directory or a toll free number available through directory assistance. The exclusive use of a beeper, answering machine, or cell phone is prohibited.
- 10 A supplier must have comprehensive liability insurance in the amount of at least \$300,000 that covers both the supplier's place of business and all customers and employees of the supplier. If the supplier manufactures its own items, this insurance must also cover product liability and completed operations.
- A supplier must agree not to initiate telephone contact with beneficiaries, with a few exceptions allowed. This standard prohibits suppliers from contacting a Medicare beneficiary based on a physician's oral order unless an exception applies.
- 12 A supplier is responsible for delivery and must instruct beneficiaries on use of Medicare covered items, and maintain proof of delivery.
- 13 A supplier must answer questions and respond to complaints of beneficiaries, and maintain documentation of such contacts.
- 14 A supplier must maintain and replace at no charge or repair directly, or through a service contract with another company, Medicare-covered items it has rented to beneficiaries.
- 15 A supplier must accept returns of substandard (less than full quality for the particular item) or unsuitable items (inappropriate for the beneficiary at the time it was fitted and rented or sold) from beneficiaries.
- 16 A supplier must disclose these supplier standards to each beneficiary to whom it supplies a Medicare-covered item
- 7 A supplier must disclose to the government any person having ownership, financial, or control interest in the supplier.
- 18 A supplier must not convey or reassign a supplier number, i.e. the supplier may not sell or allow another entity to use its Medicare billing Number.
- 19 A supplier must have a complaint resolution protocol established to address beneficiary complaints that relate to these standards. A record of these complaints must be maintained at the physical facility.
- 20 Complaint records must include: the name, address, telephone number and health insurance claim number of the beneficiary, a summary of the complaint, and any actions taken to resolve it.
- 21 A supplier must agree to furnish CMS any information required by the Medicare statute and implementing regulations.
- 2.1 A supplier smust be accredited by a CMS-approved accreditation organization in order to receive and retain a supplier billing number. The accreditation must indicate the specific products and services, for which the supplier is accredited in order for the supplier to receive payment of those specific products and services (except for certain exempt pharmaceuticals). Indicanentation Data October 1.2004.
- 23 All suppliers must notify their accreditation organization when a new DMEPOS location is opened
- 24 All supplier locations, whether owned or subcontracted, must meet the DMEPOS quality standards and be separately accredited in order to bill Medicare.
- 25 All suppliers must disclose upon enrollment all products and services, including the addition of new product lines for which they are seeking accreditation.
- 26 Must meet the surety bond requirements specified in 42 C.F.R. 424.57(c), Implementation date- May 4, 2009
- 27 A supplier must obtain oxygen from a state-licensed oxygen supplier.
- A supplier must maintain ordering and referring documentation consistent with provisions found in 42 C.F.R. 424.516(f)
- 9 DMEPOS suppliers are prohibited from sharing a practice location with certain other Medicare providers and suppliers.

  DMEPOS suppliers must remain open to the public for a minimum of 30 hours per week with certain exceptions.

## Complete each protocol with follow up care options/return to office and verification/documentation instructions

#### **Patient Check Out:**

- □ Follow up appointment is made for 1 week for severe pain/trauma (\*with follow up comments included)
- ☐ Follow up appointment is made for 2 weeks (\*with follow up comments included)
- Cash products paid for and recorded (notes made if patient does not wish to purchase product or receive DME item)
  - Example: Patient refused nightsplint stating "I won't be able to wear that."
- All copays have been collected from today's visit
- Deductibles (if applicable) have been collected
- Patient phone number is double checked for accuracy
- Email address is verified and updated if needed
- Referral information is verified for follow-up visit
- □ Patient is asked to provide feedback from their visit (\*reviews via Patient Pop)



# The devil is in the details!



#### Disclaimer:

Suggested codes are based on publicly available information and are offered as a convenience to physicians. The authors make no claims, promises or guarantees as to the availability of reimbursement for any of the suggested products. It is within the sole discretion of physicians to determine the appropriate billing code for a product as well as whether the use of a product complies with medical necessity and other documentation requirements of the payer. Actual reimbursement may vary and "same or similar" should be checked prior to dispensing (for Medicare)

\*\*\*Not responsible for typographical errors.

### When to use L Codes... (basic coverage criteria)

- Ankle-foot orthoses (AFO) described by codes L1900, L1902-L1990, L2106-L2116, L4350, L4361\*, L4387\* and L4631 are covered for ambulatory patients with weakness or deformity of the foot and ankle, who require stabilization for medical reasons, and have the potential to benefit functionally.
- \*changes in codes; please note that previous codes are still included in the Medicare DME/DMERC Fee-Schedule however these \*codes are deemed more appropriate for what and the way these devices are fitted and dispensed in most podiatric practices

#### Use of L Codes depicting custom Devices \*check same or similar and have ABN signed if required\*

• AFOs that are custom-fabricated are covered for ambulatory patients when the basic coverage criteria listed and one of the following criteria are met:

The patient could not be fit with a prefabricated AFO, or

- The condition necessitating the orthosis is expected to be permanent or of longstanding duration (more than 6 months), or
- There is a need to control the knee, ankle or foot in more than one plane, or
- The patient has a documented neurological, circulatory, or orthopedic status that requires custom fabricating over a model to prevent tissue injury, or
- The patient has a healing fracture which lacks normal anatomical integrity or anthropometric proportions.

Commonly used Prefabricated AFO Categories/DME HCPCS Codes

L2999	Non covered
L1902	AFO, Gauntlet style
L1906	AFO, Multiligamentous
L4387*	AFO, Non-pneumatic walking
L4397* splint	AFO, Plantarfascia night
L4361*	AFO, Pneumatic below knee
L1971	AFO, With ankle joint
L4350	AFO, Ankle control orthotics
L1932	AFO, Dynamic
L1951	AFO, Spiral, plastic, other

### Ankle Sprain ~ Grade 1 Visit One





Figure 8 Ankle Brace Suggested Code: L1902

### Ankle Sprain ~ Grades 2 & 3 Initial Visit









**Tall Air/Pneumatic Walkers** 

Suggested Code: L4361

### Ankle Sprain ~ Grade 2 & 3 Follow up visit, 2 - 6 weeks

**Healing Well** 



Figure 8 Ankle Brace

Suggested Code: L1902



Web Ankle
Suggested Code:
L1902

**Delayed Healing** 



Suggested Code: L1971\*

### **Ankle Instability Initial Visit**

Mild



Figure 8 Ankle Brace Suggested Code: L1902

#### **Moderate**



Ossur Rebound Hinged Ankle Brace

Suggested Code: L1906

#### In our heel pain protocol we include dispensing of a Nightsplint (L4397). Here is the Criteria...

An L4397 (Static or dynamic positioning ankle-foot orthosis) is covered if either all of criteria 1 - 4 or criterion 5 is met:

- 1. Plantar flexion contracture of the ankle with dorsi-flexion on passive range of motion testing of at least 10 degrees (i.e., a non-fixed contracture); and
  - 2. Reasonable expectation of the ability to correct the contracture; and
  - 3. Contracture is interfering or expected to interfere significantly with the patient's functional abilities; and
  - 4. Used as a component of a therapy program which includes active stretching of the involved muscles and/or tendons; •••

#### Posterior Tibialis Tendonitis Mild ~ Initial Visit



Customized medical grade insert Suggested Code: L2999 Patient Pays



**Suggested Code: L1902** 

#### Posterior Tibialis Tendonitis Moderate ~ Initial Visit





Suggested Code: L1906\* (NOT L1971)
PDAC

#### Posterior Tibial Tendonitis Severe ~ Initial Visit







**Tall Pneumatic Walkers** 

**Suggested Code: L4361** 

### Posterior Tibial Tendonitis Subsequent Visit

**Less Severe** 



PTTD Brace Suggested Code: L1902

**More Severe** 



L1906 \*PDAC



L1971\*PDAC and additional documentation

#### **Pediatric Fracture - Initial Visit**







**Pediatric Walker** 

**Wee Walker** 

**XP Walker** 

Pneumatic Walker, Pediatric or XS Adult Size Suggested Code: L4361

#### Pediatric Fracture Follow up visit, 7 - 9 weeks



Air Stirrup, pediatric size Suggested Code: L4350

### Peroneal Tendonitis Initial Visit

#### Mild to Moderate





Figure 8 Ankle Brace Suggested Code: L1902

### Peroneal Tendonitis ~ Severe Initial Visit



**Low Top Air Walker** 



High Top Air Walker



**SP Walker** 



Suggested Code: L1971

**Pneumatic Walkers** 

Suggested Code: L4361

### Peroneal Tendonitis Subsequent Visit

Severe





Figure 8 Ankle Brace (ease of use is important for compliance)
Suggested Code: L1902

### Metatarsal Fracture Initial visit



Non-Pneumatic Low Top Walker Suggested Code: L4387

### Metatarsal Fracture Follow up visit



Customized Medical Grade Orthotic Suggested Code: L2999 Patient pays

#### Your turn

Make sure to list all cash products, durable medical equipment, services and treatment provided, and follow up time frame.

Begin with heel pain (classic presentation)



If multiple doctors, list both and come to a happy medium (vastly differing protocols cause undue stress and reduced efficiency for staff) . . .



What does your ideal visit one look like?

# It might be time for an update

Even if you have treatment protocols in place, consider what else could be incorporated to speed patient recovery time, increase compliance and improve the financial health of your practice.

Also check to see if more recently acquired ancillary services or newly incorporated cash products need to be included

### Thank you for joining me!

